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#### ANNUAL REPORT

OF THE

## HOSPITAL DEPARTMENT

FOR THE

YEAR ENDING DECEMBER 31, 1947.

#### REPORT OF THE TRUSTEES.

Boston, January 2, 1948.

Hon. James M. Curley,
Mayor of the City of Boston.

SIR:

In compliance with the ordinances, the trustees of the Boston City Hospital present the following report of its condition for the year ending December 31, 1947.

This is the <u>eighty-fourth</u> annual report of the Hospital Department, which consists of the Main Hospital, the South Department for contagious diseases, the Sanatorium Division, the East Boston Relief Station. The Haymarket Square Relief Station has been in the custody of the Public Works Department since May, 1938. The West Department was transferred to the Public Works Department, February, 1939.

The Board of Trustees was organized May 5, 1947, by election of Dr. Martin J. English as President, and Dr. Thomas J. Giblin as Secretary.

Dr. Martin J. English was appointed to the Board of Trustees for the term ending April 30, 1952.

#### EXPENDITURES.

The total expenditures for all departments of the Hospital, excepting the Sanatorium Division, during the fiscal year were \$6,029,856.52. Of the total operating expenses, \$4,959,933.95 was expended on the hospital proper and its subdivisions; \$389,853.35 on account of the Out-Patient Department; \$418,863.94 on account of the South Department, and \$62,006.72 on account of the East Boston Relief Station.

Of the amount spent on the Pathological Laboratory, \$105,195.08, \$95,727.52 is included in the hospital proper expenditures, \$7,363.66 in the Out-Patient Department and \$2,103.90 in the South Department expenditures. The entire amount spent on the Thorndike Memorial Laboratory, \$110,070.03, is included in the hospital proper expenditures. Of the \$202,268.59 total amount spent on the X-Ray and Photographic Department, \$109,225.04 is charged to the hospital proper and \$93.043.55 to the Out-Patient Department. Of the total amount spent on the Department of Physical Therapeutics, \$25,527.04, \$3,573.79 is charged to the hospital proper, \$21,697.98 to the Out-Patient Department and \$255.27 to the South Department. Of the amount spent on the Department of Immunology, \$7,285.78, \$72.86 is charged to the hospital proper, \$7,067.20 to the Out-Patient Department and \$145.72 to the South Department. Of the amount spent on the Clinical Laboratory, \$96,797.13, \$82,277.56 is charged to the hospital proper and \$14,519.57 to the Out-Patient Department. Of the amount spent on the Department of Surgical Research, \$14,794.04, \$7,397.02 is charged to the hospital proper and \$7,397.02 to the Out-Patient Department. Of the amount spent on the Department of Dentistry, Oral Surgery, \$10,588.98, \$1,588.35 is charged to the hospital proper and \$9,000.63 to the Out-Patient Department. Of the amount spent on the Department of Social Work, \$86,983.81, \$55,669.64 is charged to the hospital proper, \$30,444.33 to the Out-Patient Department and \$869.84 to the South Department. Of the amount spent in ascertaining the settlement of patients, \$7,335.36, \$7,115.30 was spent on the hospital proper and \$220.06 on the South Department.

In Table No. 2 the expenditures of the hospital proper and the South Department are combined under the title "Main Hospital."

#### PAYING PATIENTS.

During the past year there has been collected for the care and treatment of patients of all classes, excepting those at the Sanatorium Division, the sum of \$1,030,734.68.

## THE BOSTON CITY HOSPITAL — EXCLUSIVE OF SANATORIUM DIVISION.

The following is a tabular statement of the income from paying patients during the year 1947:

	Main E	Iospital.	South	All	
	House.	Out-Patient Department.	Department, House.	Departments.	Totals.
From Overseers of Public Welfare,	\$76,533 75			\$76,533 75	
From cities and towns	30,372 14		\$80 00	30,452 14	\$106,985 89
From paying patients:					
In private rooms	20,592 61				20,592 61
In wards	160,322 14		5,388 40		165,710 54
Protamine		\$1,953 49		· · · · · · · · · · · · · · · · · · ·	1,953 49
Physiotherapy		3,610 60			3,610 60
Insulin		293 82			293 82
Electrocardiograph		102 00			102 00
Tonsils and adenoids	2,758 75				2,758 75
Deviated septum	101 25				101 25
Blood transfusions	2,952 46				2,952 46
G. U. penicillin		139 48			139 48
Streptomycin	104 00				104 00
Record fees				\$5,110 73	5,110 73
Ambulances				207 00	207 0 (
Penicillin	6,254 40				6,254 40
X-ray examination and treatment	7,064 95	3,766 50			10,831 45
Social disease clinic		18,067 10			18,067 10
Motor vehicle accidents	30,120 57	485 00			30,605 57
Industrial accidents	61,985 03	4,424 00			66,409 03
Group insurance	329,433 70	98 25	12,110 85		341,642 80
Miscellaneous accidents	5,822 30	380 00			6,202 30
Nurses' board	13,752 00		2 50		13,754 50
Old Age Assistance	194,375 41				194,375 41
Totals	\$942,545 46	\$33,320 24	\$17,581 75	\$5,317 73	\$998,765 18
Collected by City Collector for contagious cases:					
From the state	18,308 00		7,817 00		26,125 00
From cities and towns	1,460 00		4,384 50		5,844 50
Totals	\$962,313 46	\$33,320 24	\$29,783 25	\$5,317 73	\$1,030,734 68

#### Contracts.

The contract of N. L. C. Engineering and Equipment Company in the sum of \$1,760.78 for reconditioning No. 2 Ames Una-flow engine in power plant, awarded in 1946, was completed and accepted and \$1,095.97 has been paid on account to contractor.

The contract of J. A. Singarella Company for additional X-ray facilities, Thorndike Building, has not as yet been completed. The sum of \$106,411.50 has been paid on account to contractor. (Special Appropriation, Construction of Buildings, Acquisition of Land, etc.)

James H. Ritchie & Associates have been paid \$11,299.40 on account for architectural and engineering services in connection with the above contract.

On the Builders Iron Works contract in the sum of \$7,700, dated June, 1946, for repairs to screens and grilles, Surgical Building, work has been completed and accepted and final payment made.

In October, 1946, a contract in the sum of \$5,200 was awarded to Massachusetts Electric Construction Company for furnishing and installing new electric feeder from switchboard, Dowling Building, to South Department. Work has been completed and accepted and final payment made.

In November, 1946, a contract in the sum of \$1,308 was awarded to Asa G. Deming and Milton C. Ford, Ltd., for furnishing and installing a Globe oil hydraulic auto lift, ambulance garage. Work has been completed

and accepted and final payment made.

In December, 1946, a contract in the sum of \$1,083 was awarded to Patrick J. Sullivan for painting and plastering ninth floor, Medical Building, work completed and accepted and final payment made to contractor.

In January, 1947, a contract in the sum of \$2,365 was awarded to Joseph G. Gazzola for painting Wards O and D, work completed and accepted and final payment

made to contractor.

In January, 1947, a contract in the sum of \$9,845 was awarded to John T. Bradley for painting and miscellaneous repairs to Drown House. This contract has been completed and accepted and final payment made to the contractor.

In March, 1947, a contract in the sum of \$8,334 was awarded to Patrick J. Sullivan for painting, plastering

and miscellaneous repairs, Vose House C. This contract has been completed and accepted and final payment made to the contractor.

In April, 1947, a contract was awarded to Joseph G. Gazzola in the sum of \$16,910 for painting and miscellaneous repairs, Vose House A. This contract has been completed and accepted and final payment made to the contractor.

In May, 1947, a contract was awarded to J. W. Praught Company in the sum of \$3,420 for furnishing and installing a new feed pump in boiler house. This work has not been completed. The contractor has been paid on account \$2,700.

In June, 1947, a contract was awarded to Boston Screen and Sash Company in the sum of \$8,537 for metal window and balcony screens. This contract has been completed and accepted and final payment made to the contractor.

In July, 1947, a contract was awarded to Nicholas Bello in the sum of \$983 for painting operating rooms, sixth and seventh floors, Dowling Building. This contract has been completed and accepted and final payment made to the contractor.

On the above contract, \$98.30 was paid to James H. Ritchie & Associates for architectural and engineering services.

In July, 1947, a contract was awarded to Rossano Construction Company in the sum of \$1,050 for calking of windows, Dowling Building. This contract has been completed and accepted and final payment made to the contractor.

On the above contract, \$105 was paid to James H. Ritchie & Associates for architectural and engineering services.

In August, 1947, a contract was awarded to Viking Sprinkler Company, Inc., in the sum of \$4,000 for flushing out sprinkler system. This contract has been completed and accepted and \$3,600 has been paid on account to the contractor.

In August, 1947, a contract in the sum of \$86,935 was awarded to Peabody Construction Company for alterations to South Department kitchen. This contract has not been completed. The contractor has been paid on account \$26,528.08.

For architectural and engineering services rendered in connection with the above contract, Gray & McDonald have been paid on account \$6,520.12, and Modern Blue Print Company \$91.79 for blueprinting.

In November, 1947, a contract in the sum of \$1,978 was awarded to Stearns, Perry & Smith Company for reconditioning sprinkler supervisory system. This work has not been completed and no payments have been made to the contractor.

In October, 1947, a contract in the sum of \$83,679 was awarded to John T. Bradley for painting various buildings. This work has not been completed and no payments have been made to the contractor.

In November, 1947, a contract in the sum of \$31,500 was awarded to M. Solimando for asphalt tile, various buildings. This contract has not been completed and no payments have been made to the contractor.

John M. Gray is to receive \$5,758.95 for architectural and engineering services in connection with the above contracts. No payments have been made to the contractor.

In December, 1947, a contract in the sum of \$42,009 was awarded to Rossano Construction Company for installation of sterilizing equipment. This contract has not been completed and no payments have been made.

For architectural and engineering services rendered in connection with the above contract, John M. Gray is to receive \$4,200.90. No payments have been made to contractor.

The contract with James H. Ritchie & Associates drawn up in 1946 for architectural services in connection with operating suite, Dowling Building, at a cost not to exceed \$7,500, has not been completed and no payments were made in 1947 to the architect.

A contract in the sum of \$11,688 per year was awarded to Consolidated Elevator Company, Inc., for servicing elevators in main hospital for the year 1947. Payments have been made to contractor monthly.

#### FEDERAL GRANT, CADET NURSING PROGRAM.

Money from the above grant is being used to finance the following contracts for work being done in connection with the Nurses' Library and Dietetic Laboratory. In November, 1946, a contract was awarded to Peabody Construction Company in the sum of \$3,075 for alterations to Nurses' Library and Dietetic Laboratory. This contract has been completed and accepted and final payment made to the contractor.

In November, 1946, a contract was awarded to Calley, Henderson & Stewart in the sum of \$5,707.50 for equipment for Nurses' Library. This contract has been completed and accepted and final payment made

to the contractor.

In November, 1946, a contract was awarded to Art Metal Construction Company in the sum of \$2,313 for book shelving for Nurses' Library. This contract has been completed and accepted and final payment made to the contractor.

On the above contracts, James H. Ritchie & Associates received a final payment of \$299.14, for architectural

and engineering services.

### FEDERAL GRANT, NEW NURSES' HOME.

For architectural and engineering services in connection with the new Nurses' Home, James H. Ritchie & Associates have been paid on account \$23,000. This contract has not been completed. Bids for actual construction not as yet advertised.

### FEDERAL GRANT, NEW SURGICAL UNIT.

For architectural and engineering services in connection with the new Surgical Unit, James H. Ritchie & Associates are to receive \$180,000. This contract has not been completed and no payments made to the contractor. Bids for actual construction not as yet advertised.

## A. SHUMAN MEMORIAL FUND FOR CARE OF MEN PATIENTS AT THE BOSTON CITY HOSPITAL.

To the \$100,000 bequeathed by the late Abraham Shuman, \$58,510.16 has been added to January 1, 1948, making the total amount available on that date \$158,510.16. During the year 1947 there was expended from this fund the sum of \$2,606.24 for care of convalescent male patients at various nursing homes.

#### CHARLES H. TYLER FUND.

The \$1,000,000 bequest of the late Charles H. Tyler is being received in bonds and cash. Up to January 1, 1948, \$1,380,926.51 has been delivered to the City Treasurer. This fund will be used for the erection and maintenance of a surgical research building to be named in honor of the late Dr. George G. Sears.

### Respectfully submitted,

MARTIN J. ENGLISH, M. D., President, THOMAS J. GIBLIN, D. M. D., Secretary, STUART C. RAND, JOSEPH F. TIMILTY, MARY MOORE BEATTY, M. D.

## REPORT OF THE SUPERINTENDENT AND MEDICAL DIRECTOR.

THE BOSTON CITY HOSPITAL, January 2, 1948.

To the Trustees.

GENTLEMEN:

I present herewith the annual report of the Hospital

Department for the year 1947.

The finances of the Hospital and its various departments are shown in the following tables.

## TABLE NO. 1. Disbursements According to Various Subdivisions.

	Hospital Proper.	Out-Patient Department.	Pathological Laboratory.	Thorndike Laboratory.	X-Ray and Photographic Department.	Department of Physical Therapeutics.	Department of Immunology.	Clinical Laboratorics.	Department of Surgical Rescarch.	Department of Dentistry Oral Surgery.	Department of Social Work.	Settlement Account.	South Department.	East Boston Relief Station.	Total,
Subsistence supplies	\$901,410 08												\$55,767 34	\$628 03	\$957,805 45
Fuel	113,405 77	\$5,926 90	\$7,902 51	\$3,358 57	\$987 83								23,991 85	647 77	156,221 20
Medical supplies	620,566 57	22,793 03	13,527 70	20,028 27	91,204 58	\$263 26	\$45 14	\$8,551 11	\$1,057 07	\$4,787 90			4,389 79	1,743 54	788,957 96
Salaries and labor	2,533,155 76	144,619 43	72,598 18	68,524 67	103,431 49	23,604 90	7,228 12	84,748 96	12,044 23	5,235 45	\$82,036 86	\$4,307 12	255,889 52	45,172 94	3,442,597 63
Buildings, repairs	118,523 67	961 39	1,139 33	5,852 98	602 54	23 20							39,667 11	934 32	167,704 54
Grounds	2,330 61														2,330 61
Light and power	27,102 79	1,946 88	1,302 04	3,273 31	2,141 61	1,075 68		4 95	290 79	, 52	• • • • • • • • • • • • • • • • • • • •		829 73	1,303 55	39,271 85
Soap and cleansing materials	22,914 39	313 77	567 05	70 75	56 43	16 92	2 66	143 10	138 74	12 54			2,187 75	165 81	26,589 91
Furniture, furnishings and fixtures	88,441 40	1,330 68	852 36	3,009 43	543 33	95 75	6 48	1,077 20	130 33	152 62	31 25	18 15	3,954 80	354 91	99,998 69
Beds and bedding	46,126 43	276 53	48 25	18 50	334 43	138 39		22 57	46 26	206 75			2,223 37	105 58	49,547 06
Dry goods, uniforms and clothing	42,887 86	341 62	175 61	171 70	198 72	59 47		79 24	25 64	33 61			3,600 51	178 50	47,752 48
Stationery, printing, postage and advertising	32,452 31	2,931 43	1,757 22	3,241 91	1,889 89	22 88	3 38	1,354 54	127 44	159 59	1,275 68	2,373 25	1,800 94	257 00	49,647 46
Transportation, cartage and freight	433 73										663 10		60 00	159 38	1,316 2
Telephone and telegraph	13,904 85	2,547 36	212 28	636 84	424 56			212 28	}		2,971 92	636 84	9,337 80	75 25	30,959 98
Laundry repairs and supplies	38,520 64	906 37	453 18	453 18	453 18	226 59		453 18	226 59				6,605 52	453 18	
Garage and ambulance: General supplies	9,238 23												504 49	384 46	10,127 18
Animals and their maintenance			4,659 37	1,429 92				150 00	706 95	5					6,946 2
School of Nursing, including Nurses' Homes: General	65,471 47	2,180 58											5 000 54		
supplies, medical supplies	659 59												5,603 54		73,255 59
Medical library	4,065 78												05.70		659 59
Clinical records: General expenses	2,189 73										5 00		27 50		4,681 78
Incidentals	14,442 94										5 00	,			2,199 7
Fenwal Laboratory: General and medical supplies															14,442 9
Blood Laboratory: General and medical supplies	8,090 83							-							8,090 8
Totals	\$4,706,335 43	\$187,669 47	\$105,195 08	\$110,070 03	\$202,268 59	\$25,527 0-	\$7,285 78	\$96,797 13	\$14,794 04	\$10,588 98	\$86,983 81	\$7,335 36	\$416,441 56	\$52,564 22	\$6,029,856 5
Adjustments:	91%	7%											2%		
(A) Pathological Laboratory	91% 95,727 52 100%	7% 7,363 66											2,103 90		
(B) Thorndike Memorial Laboratory	110,070 03 54%	46%													
(C) X-Ray and Photographic Department	109,225 04	93,043 55											1%		
(D) Department of Physical Therapeutics	14% 3,573 79	91 607 08											255 27	7	
(E) Department of Immunology	1% 72 86	7,067 20 15%											145 72	2	
(F) Clinical Laboratories	82,277 56 50%														
(G) Department of Surgical Research	7,397 02 15%	7,397 02 85%													
(H) Department of Dentistry, Oral Surgery	1,588 35 64%												1%		
(I) Department of Social Work	55,669 64 97%	30,444 33											869 8	t	
(J) Settlement Account	7,115 30												220 06	3	
Totals	\$5,179,052 54	\$378 203 .41											\$420,036 33	\$52,564 22	\$6,029,856 5
Totals	35,115,002 01	3376,203 41											0120,000 00	002,004 22	00,020,000
	-12,537 94	1 10 527 01													
Out-Patient Department														1.0 571 50	
East Boston Relief Station	-9,571 50												,	+9,571 50	)
employees and patients September through December, 1947:															
South Department	-31,740 00												+31,740 00		
Total operating expenses	\$5,125,203 10	\$390,741 35										.,	\$451,776 35	\$62,135 72	\$6,029,856 5
Deduct permanent improvements and extraordinary expenditures	-73,113 15												-31,043 41		-104,156 5
	\$5,052,089 95	\$390,741 35											\$420,732 94	\$62,135 72	\$5,925,699 9
Deduct increase in stock on hand more than January 1, 1947	-92,156 00							.,					-1,869 00		
A mount properly sharped blate maintenance	\$4,959,933 95	2200 052 25	·										\$418,863 94	\$62,006 72	\$5,830,657 9
Amount properly chargeable to maintenance													\$16 11		
Cost per day ward patient	\$10.78												1		
Cost per visit of out-patients								1						N.1 110	

The total cost of subsistence supplies was \$958,680.45; \$875.00 of this being cost of food for animals (used for experimentation) in Pathological, Thorndike, Surgical Research and Neurological Laboratories.

 N. B.— Disbursements for special items not listed above:

 Cadet Nursing Program.
 \$27,854
 77

 Nurses' Home, Plans.
 \$9,363
 77

 Tuberculosis Control
 \$30,218
 21

 Veterans' Training.
 \$35,225
 17



# THE BOSTON CITY HOSPITAL. PER CAPITA COSTS, YEAR 1947.

	Per Visit.	Per Day.	Per Week.
Hospital Proper:			
Per ward patient (after deducting cost of permanent improvements and extraordinary expenditures)		\$10 78	\$75 46
Per person for uncooked food supplies	• • • • • • • • • • •	75	5 25
Per Out-Patient Building, per visit	\$1 53		
South Department:			
Per patient		16 11	112 77
Per person for uncooked food supplies *		1 05	7 35
Hospital Proper and South Department, together:			
Per ward patient (after deducting cost of permanent improvements and extraordinary expenditures)		11 07	77 49
East Boston Relief Station:			
Per Out-Patient visit	4 06		
Sanatorium Division:			
Per patient		7 38	51 66
Per person for uncooked food supplies		1 18	8 26
All departments, except Sanatorium Division:			
Per person for uncooked food supplies		76	5 32

<sup>\*</sup> Based on figures for January through August, due to alterations to South Department kitchen.

EXPENDITURES IN ACCORDANCE WITH THE UNIFORM SYSTEM OF HOSPITAL ACCOUNTING. TABLE NO. 2. BOSTON CITY HOSPITAL. GENERAL DIVISION.

1947.	MAIN H	Main Hospital.	OUT-PATIENT DEPARTMENT.	HENT.	EAST BOSTON RELIEF STATION.	STON TATION.		
Рактісилакв.	Expenditures, Salaries and Expenses.	Total.	Expenditures, Salaries and Expenses.	Total.	Expenditures, Salaries and Expenses.	Total.	Total Total Expenditures.	Total Expenditures.
Administration: Salaries Expenses	\$279,462 18 61,549 18	30,110,110	\$63,480 60 6,067 29		\$9,942 55 332 25	00 277 80		6490 694 06
PROFESSIONAL CARE OF PATIENTS.		00 110,1100		\$69,547.89		00 #17,019		00 £00'075¢
Physicians: Salaries.		63,538 22				:	\$63,538 22	
Superintendents of Nurses and Assistants:		77,701 92		5,894 07		2,641 22	86,237 21	
Graduate Nurses:		537,018 58	:	36,219 08		8,157 39	581,395 05	
Undergraduate Nurses:		33,624 08					33,624 08	
Male Nurses; Salaries.		39,926 53				:	39,926 53	
Ward Employees: Salaries	:	550,094 33		6,983 78		4,076 38	561,154 49	
Apothecaries and Assistants: Salaries		14,533 66		1,649 36		82 47	16,265 49	
Aredical and Surgical Supplies: Expenses  X-Ray and Photographic Department:	54%	647,490 13	46%	22,793 03		1,743 54	672,026 70	
Salaries. Salaries. Expenses.	\$55,853 00 53,372 04	109,225 04	\$3,799 83 47,578 48 45,465 07	96,843 38			206,068 42	

								\$2,728,449 03
105,195 08	110,070 03	96,797 13	7,285 78	25,527 04	10,388 98	7,335 36	1,435 70	2,199 89
7,363 66		14,519 57 7,397 02	7,067 20	21,697	30.444 33			2,199 89
\$5,081 87 2,281 79	\$12,712 34 1,807 23	\$6,022 12 1,374 90	\$7,011 28 55 92 85% \$20,064 16	85% 84,450 13 4,550 50	\$28,712 90 1,731 43			
97,831 42	1	22,277 50	218 58	3,829 06	1.0		1,435 70	
\$67,516 31 30,315 11 100% \$68,524 67	\$1,545 \$72,036 10,240		\$216 84 1 74 15% \$3,540 74		\$53,323 96 3,215 52	\$4,307 12 3,028 24		
Pathological Laboratory: Salaries Expenses Thorndike Memorial Laboratory: Salaries.	Expenses Clinical Laboratories: Salaries Dixpenses	Surgical Research Laboratory: Salaries Expenses Danartment of Immunology	Salaries. Expenses.  Department of Physical Therapeutics: Salaries.	Department of Oral Surgery: Salaries Expenses	Department of Social Service: Salaries. Expenses	Settlement Department: Salaries Expenses.	South Department, Clinical Technician: Salaries	O. P. D. Bacteriologist: Salaries.

TABLE NO 2.—Concluded.

	MAIN HOSPITAL.	OSPITAL.	OUT-PATIENT DEPARTMENT.	ENT ENT.	EAST BOSTON. RELIEF STATION.	STON ATION.		
	Expenditures, Salaries and Expenses.	Total.	Expenditures, Salaries and Expenses.	Total.	Expenditures, Salaries and Expenses.	Total.	Total Expenditures.	Total  Expenditures. Expenditures.
nbulance: Salaries. Expenses.	\$74,439 42 9,742 72	A. C.			\$9,354 14 384 46	\$9.738.60	\$03 090 74	
aining School: Salaries. Expenses.	\$38,827 30 25,858 77		\$1,077 57 2,180 58			82 91		
ousekeeping: Salaries Expenses	\$289,257 35. 25,329 65.		\$9,897 27		\$2,612 58 165 81	9 778 30	~	
				1,795 13		638 88		
	\$15,188 79	972,366 21		580 99	\$41 50 826 03	669 53	973,616 73	
		323,872 65				3,139 20	327,011 85	
undry: Salaries Expenses	\$163,214 51 45,126 16	208 340 67	\$2,917 60 906 37	3.823 97	\$132 62 453 18	585 80	212.750 44	
eat, Light and Power: Salaries. Expenses.	\$97,853 91 165,330 14		\$7,084 77 7,873 78		\$4,905 98 1,951 32	6,857 30		284,999 90 \$2,458,170 08

			422,402 64	\$6,029,856 52 - 53,849 44 + 53,849 44	\$6,029,856 52	-104,156 56	\$5,925,699 96	-95,042 00	\$5,830,657 96	
	300 99% 60	10 459	100,724							
	038 30		159 38	\$52,564 22 +9,571 50	\$62,135 72		\$62,135 72	-129 00	\$62,006 72	\$4 06
	\$4 00 934 32		159 38							15,282
	3.706.01	0000	5 00	\$378,203 41 +12,537 94	\$390,741 35		\$390,741 35	00 888 -	\$389,853 35	\$153
	\$2,834 62 961 39									254,841
	304 401 36		1	\$5,599,088 89 - 53,849 44 +31,740 00	\$5,576,979 45	-104,156 56	\$5,472,822 89	-94,025 00	\$5,378,797 89 \$10 78 (Main) \$16 11 (South)	
	\$146,300 58 158,190 78	\$10,122 08 2,330 61	\$32,633 49 67,926 39						486,055	
BUILDINGS AND GROUNDS.	Buildings: Salaries Expenses.	Grounds: Salaries. Expenses.	Miscellaneous: Salaries. Expenses.	Totals. Deduct board of employees. Add board of employees.	Total operating expenditures	extraordinary expenditures	Net operating expenditures	than January 1, 1947	Amount properly chargeable to main- tenance from regular Hospital Appropriation.  Total patients' days' treatment.  Cost per day per ward patient.	Total visits of out-patients.  Cost per visit per out-patient.

N. B.—Disbursements for special items not listed above:
Cadet Nursing Program
S7.854
Nurses' Home Plans
S9,363
Tuberculosis Control
S50,218
Veterans' Training
\$35,225
17

REVENUE FROM ALL SOURCES RECEIVED DURING THE YEAR 1947. TABLE NO. 3.

	Hospital Proper.	South Department.	All Departments.	Total.	Grand Total.
Revenue Account of Maintenance:					
Interest on trust funds	\$2,509 20				\$2,509 20
Sundry Revenue:					
Income from paying patients collected by Hospital:					
From ward and private room patients	942,545 46	\$17,581 75	\$5,317 73	\$965,444 94	
From out-patients	33,320 24			33,320 24	
Received by City Collector for contagious cases	19,768 00	12,201 50		31,969 50	1 020 724 00
Sale of garbage	3,612 00				3,612 00
Sale of old material	50 20				50 20
Sale of bones and trimmings	527 87	48 99			576 86
X-rays of affiliated nurses	144 00	:			144 00
Commission on automatic telephones	155 61		, ;		155 61
Refunds	148 28				148 28
Miscellaneous	140 00				140 00
Payroll refund	00 69				00 69
Central Directory for Nurses. (Share in maintaining direct line between Hospital and Central Directory)	39 00				39 00
Federal Grant — Courses in education and training for veteran trainees at this Hospital.			29,214 72		29,214 72
Tuberculosis control.			15,077 16		15,077 16
Totals	\$1,003,028 86	\$29,832 24	\$49,609 61		\$1,082,470 71

### HOSPITAL PROPER.

PRINCIPAL	STATIS	TICS	FOR THE	YEAR 19	47.
Patients remaini	ng in	the'	hospital	proper.	
December 31, 19	946 .				1,367
, , , ,					,
Ad	mitted D	uring	the Year	1947.	
Medical				12,541	
				9,731	
Outhonodia				1,022	
Urological .					
Thoracic				168	
Gynccological					
Obstetrical .					
Pediatric .				4,058	
Ophthalmic . Aural and laryngol				525	
Aural and laryngol	logical			2,682	
Neurological .				166	
Neurosurgical				308	
Neurological . Neurosurgical Dermatological				63	
Dental				425	
					37,265
T 4 - 1 - 1 4 h -					20,620
Treated during the Discharged during	year			 94 997	38,632
Discharged during	the year			9 900	
Died during the ye	ar.			- 2,099	37,236
Patienta remainin	or in	tho	hognital	propor	37,230
Patients remaining December 31, 19 Births during the y Deaths during the	11g 111	one	nospitai	proper,	1,396
Rirthe during the s	Ti .	•			2,459
Deaths during the	voer	•			2,899
Deaths within forty	y-eight k	ours	of admissi	on .	989
Maximum number					1,405
Minimum number					993
Daily average of pa					1,260.4
Average number of	days' st	tay of	patients		12.35
Weeks' treatment	given in	hospi	tal		65,722
Days' treatment gi	ven in h	ospita	d		460,056
Days' treatment gi Out-patients treate	d during	the v	vear * .		33,164
Visits made by out	-patients	duri	ng the yea	r	254,841

<sup>\*</sup> Individuals treated in Out-Patient Department during year includes accident floor, X-ray, plaster room and dental.

### SOUTH DEPARTMENT.

### PRINCIPAL STATISTICS FOR THE YEAR 1947.

Number of patients remaining in the South	
Department, December 31, 1946	125
Admitted from January 1, 1947, through December	
31, 1947	1,198
Treated during the year	1,323
Discharged during the year 1,243	
Died during the year 5	
	1,248
Patients remaining, December 31, 1947	75
Maximum number of patients at any one time .	126
Minimum number of patients at any one time .	32
Daily average of patients	71.23
Average number of days' stay of patients	19.65
Number of days' treatment given patients	25,999
Number of weeks' treatment given patients	3,714
Number of patients admitted over fifteen years of	0,111
age	175
Average age of patients	8.52
Number of deaths within forty-eight hours of	
admission: 24 hours, 1; 48 hours, 1	2
Percentage of deaths to discharges	0.401
Death rate from all diseases	0.38
Death rate from all diseases, deducting deaths	
within twenty-four hours of admission	0.302
Number of applicants for admission	1,896
Number of applicants rejected	698

#### EAST BOSTON RELIEF STATION.

### PRINCIPAL STATISTICS FOR THE YEAR 1947.

Number of out-patients treated:	
Medical 685	
Surgical 5,358	
	6,043
Number of visits of out-patients:	,,,,,
Medical 1,382	
Surgical	
	14,756
Number of male patient visits in out-patient	10,203
Number of female patient visits in out-patient .	4,553
Maximum number of out-patients treated on any	_,,,,,
one day	94
one day	
one day	16
Number of deaths	19
Number of ambulance trips to the Boston City	
Hospital	1,287
Number of miscellaneous ambulance trips	49
Number of "no case" trips	66
Total number of ambulance trips	1,668
Total number of patients carried in ambulance	1,115
Number of out-patients transferred to the Boston	
City Hospital by ambulance	327
Number of accident cases brought in by police	
ambulance	216
Number of accident cases brought in by private	
cars	104
Total number of accident cases	983

Respectfully submitted,

James W. Manary, M. D., Superintendent and Medical Director.

#### ANNUAL REPORT

OF THE

## HOSPITAL DEPARTMENT — SANATORIUM DIVISION.

Boston, January 2, 1948.

Hon. James M. Curley, Mayor of Boston.

DEAR SIR:

The report of the Hospital Department, Sanatorium Division, for the year ending December 31, 1947, is respectfully submitted herewith:

PRINCIPAL STATISTICS FOR T		EAR.
Number of patients remaining in Sanato	rium	400
Division, December 31, 1946		406
3		572
Minimal	60	
Moderately advanced	152	
Far advanced	360 0	
Non-tubercular		
Treated during the year	,	978
Discharged during the year		569
Arrested and quiescent	148	
Improved	177	
Improved	33	
Non-tubercular	10	
Died	201	
Number of patients remaining		409
Maximum number of patients at any one t		446
Minimum number of patients at any one t		397
Minimum number of patients at any one t Daily average number of patients	ime,	397 416
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients	ime,	397 416 260
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients	ime,	397 416 260 152,416
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients Number of weeks' treatment given patients	ime,	397 416 260 152,416 21,774
Minimum number of patients at any one t Daily average number of patients	ime,	397 416 260 152,416
Minimum number of patients at any one to Daily average number of patients.  Average number of days' stay of patients. Number of days' treatment given patients. Number of weeks' treatment given patients. Rate of mortality.  Number of patients admitted over fifteen to the patients.	ime,	397 416 260 152,416 21,774 21.5
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients Number of weeks' treatment given patient Rate of mortality Number of patients admitted over fifteen y of age	ime,	397 416 260 152,416 21,774 21.5
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients Number of weeks' treatment given patient Rate of mortality Number of patients admitted over fifteen y of age Number of beds Number of beds	ime,	397 416 260 152,416 21,774 21.5
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients Number of weeks' treatment given patient Rate of mortality Number of patients admitted over fifteen y of age Number of beds Total operating expenses	ime,	397 416 260 152,416 21,774 21.5 572 573 \$1,250,857 70
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients Number of weeks' treatment given patient Rate of mortality Number of patients admitted over fifteen y of age Number of beds Total operating expenses Amount properly chargeable to maintenant	ime,	397 416 260 152,416 21,774 21.5 572 573 \$1,250,857 70
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients Number of weeks' treatment given patient Rate of mortality Number of patients admitted over fifteen y of age Total operating expenses Amount properly chargeable to maintenan Paid into city treasury, revenue from	ime,	397 416 260 152,416 21,774 21.5 572 573 \$1,250,857 70 \$1,124,935 11
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients Number of weeks' treatment given patients Rate of mortality  Number of patients admitted over fifteen y of age  Number of beds  Total operating expenses  Amount properly chargeable to maintenan Paid into city treasury, revenue from sources	ime,	397 416 260 152,416 21,774 21.5 572 573 \$1,250,857 70 \$1,124,935 11 \$103,333 76
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients Number of weeks' treatment given patient Rate of mortality Number of patients admitted over fifteen y of age Total operating expenses Amount properly chargeable to maintenan Paid into city treasury, revenue from sources Net cost of Sanatorium to city	ime,	397 416 260 152,416 21,774 21.5 572 573 \$1,250,857 70 \$1,124,935 11 \$103,333 76 \$1,140,812 07
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients Number of weeks' treatment given patient Rate of mortality  Number of patients admitted over fifteen y of age  Number of beds  Total operating expenses  Amount properly chargeable to maintenan Paid into city treasury, revenue from sources  Net cost of Sanatorium to city  Per capita cost per patient per day	ime,	397 416 260 152,416 21,774 21.5 572 573 \$1,250,857 70 \$1,124,935 11 \$103,333 76
Minimum number of patients at any one t Daily average number of patients Average number of days' stay of patients Number of days' treatment given patients Number of weeks' treatment given patient Rate of mortality Number of patients admitted over fifteen y of age Total operating expenses Amount properly chargeable to maintenan Paid into city treasury, revenue from sources Net cost of Sanatorium to city	wears a all	397 416 260 152,416 21,774 21.5 572 573 \$1,250,857 70 \$1,124,935 11 \$103,333 76 \$1,140,812 07

### FINANCIAL TABLES.

### RECEIPTS AND EXPENDITURES FOR 1947.

## Regular Appropriation.

Carried forward from 1946 appropriation .	\$15,426 09
City appropriation	1,122,566 72
Transferred from special appropriation	14,000 00
Net appropriation	\$1,151,992 81
Carried forward to 1948 appropriation	\$3,457 11
Returned to city treasury	@0 E04 E9
Total appropriation expenditures	\$1,139,941 17
Special Appropriations for Installations, Alterati	ons and Repairs.
Carried forward from 1946 appropriation .	\$128,410 07
1947 appropriation	\$100,000 00
** *	
Net appropriation	\$228,410 07
Transferred to regular appropriation	\$14,000 00
Carried forward to 1948 appropriation	\$103,493 54
Total special appropriation expenditures	\$110.916 53

## Sanatorium Division. TABLE NO. 1.

#### Disbursements According to Various Subdivisions, 1947.

	Cost.	Total.
Subsistence supplies	\$303,873 47	
Fuel	48,755 91	
Medical supplies	36,993 08	
Salaries and labor	638,355 64	
Workmen's Compensation	2,459 74	
Pensions	1,134 29	
Building supplies and repairs	38,325 68	
Grounds	894 75	
Electric appliances	1,741 87	
Electric lighting, power, and gas	12,662 89	
Kerosene and matches	15 30	
Soap and cleansing stuffs	3,790 49	
Furniture, furnishings and fixtures	16,254 00	
Beds and bedding	13,083 41	
Dry goods, uniforms, clothing for patients	5,130 56	
Stationery, printing, postage and advertising	2,573 42	
Transportation, cartage and freight	163 18	
Telephone and telegraph	2,210 48	
Laundry, repairs, supplies, etc	1,034 52	
Garage and ambulance — general supplies	434 14	
Entertainment	400 00	
Medical library	43 40	
Subscriptions	80 50	
Occupational therapy	2.455 98	
Housecleaning	945 00	
Loose leaf records — general expenses	532 28	
Insurance	30 00	
Special improvements and alterations	110.916 53	
New operating room	5,567 19	
Total operating expenses		\$1,250,857 70
Deduct for permanent improvements and extraordinary e	xpenses	119,210 72
Net total		\$1,131,646 98
Deduct increase in stock on hand more than January 1, 1	947	6,711 87
Amount properly chargeable to maintenance		\$1,124,935 11
Cost per patient day		\$7 38

#### SANATORIUM DIVISION.

#### TABLE NO. 2.

## Expenditures in Accordance with the Uniform System of Hospital Accounting.

	Expenditures, Salaries and Expenses.	Total.	Total.
Administration.			
Salaries	\$31,834 04		
Expenses	9,051 61	\$40,885 65	\$40,885 65
PROFESSIONAL CARE OF PATIENTS.			
Physicians:			
Salaries		23,497 39	
Superintendent of Nurses:			
Salaries		2,996 50	
Supervisor of Nurses:			
Salaries		12,437 44	
Head Nurses:			
Salaries	<b></b>	23,213 54	
Nurses:			
Salaries		82,978 29	
Surgical Nurse:			
Salaries		2,634 85	
Male Nurses:			
Salaries		41.843 70	
Ward Maids:			
Salaries		38,093 14	
Ophthalmologist:	1		
Salaries		2.100 00	
Drug Room:		_,	
Salaries		3,937 28	
Supervisors:		0,00. 20	
Salaries		6,571 61	
Medical and Surgical:		0,0.1	
Expenses		32,586 63	
X-Ray and Physiotherapy:		02,000 00	
Salaries	\$7,575 61		
Expenses			
	2,921 31	10,503 18	
Carried forward		\$283,393 55	

TABLE NO. 2.— Continued.

	Expenditures, Salaries and Expenses.	Total.	Total.
Brought forward		\$283,393 55	\$40,885 65
Laboratory Department:			
Salaries	\$4,226 15		
Expenses	876 95	5,103 10	
Surgical Assistants:			
Salaries		3,699 89	
Dental Department:			
Salaries	\$4,065 42		
Expenses	139 74	4.007.10	
		4,205 16	
Social Service Department:	07 700 00		
Salaries	\$7,596 33		
Expenses	169 81	7,766 14	
Laryngologist:		1 202 00	
Salary		1,507 89	
Care of Patients:			
Expenses		2,348 18	
Clinical Department:			
Salaries	\$3,950 18		
Expenses	532 28	4,482 46	
Religious Services:			
Salaries	\$4,339 29		
Expenses	292 38	4,631 67	
Occupational Therapy Department:			
Salaries	\$2,734 58		
Expenses	2,455 98	5,190 56	
Medical Library:			
Expenses		43 40	322,372 00
DEPARTMENT EXPENSES.			
Ambulance:			
Salaries	\$2,394 68		
Expenses	434 14	\$2,828 82	
Housekeeping Department:	200		
Salaries	\$84,576 88		
Expenses	36,870 58	121,447 46	
Carried forward		<b>\$</b> 124,276 28	<b>\$363,257</b> 65

TABLE NO. 2.— Concluded.

	Expendi- tures, Salaries and Expenses.	Totals.	Totals.
Brought forward		\$124,276 28	<b>\$</b> 363,257 65
Dietary Department:			
Salaries	\$125,370 14		
Expenses	303,873 47	429,243 61	
Laundry Department:			
Salaries	\$32,693 88		
Expenses	1,034 52	22.700.40	
Heat, Light, and Power:		33,728 40	
Salaries	\$30,688 29		
Expenses	61,418 80		
		92,107 09	
Storeroom:			
Salaries		6,520 50	685,875 88
Buildings and Grounds.			
Buildings:			
Salaries	\$27,657 64	•	
Expenses	156,551 27	<b>\$</b> 184,208 91	
Grounds:			
Salaries	\$16,620 51		
Expenses	894 75		
		17,515 26	201,724 17
Total operating expenses			\$1,250,857 70
Total operating expenses  Deduct for permanent improvements and extraordinary expenses		119,210 72	
Net total operating expense.		\$1,131,646 98	
Deduct difference in stock on hand more than January 1, 1947		6,711 87	
Amount properly chargeable to maintenance	ne		\$1,124,935 11
Amount properly chargeable to maintenance		152,416	
Cost per day per patient			102,110

#### TABLE NO. 3.

Revenue from All Sources for the Period of Twelve Months from January 1, 1947, to December 31, 1947.

Board of patients: Commonwealth of Massachusetts, subsidy State cases Veterans Administration Outside cities and town cases	\$92,750 21 4,325 00 2,179 00 48 00	
Board of special nurses for patients	199 00 938 43 195 53 41 58	
Sale of garbage.  Medical records and death certificates on patients.  New England Telephone Company, commissions.	765 00 128 00 164 62	
Occupational Therapy Department, Payroll tailings	1,541 03 58 36	\$103,333 76
SUSAN H. LEEDS. BEQUE Balance, January 1, 1947	<b>\$7</b> 05 91	
Total		\$1,122 83 585 90
Balance, December 31, 1947		\$536 93

### Respectfully submitted,

Frederick L. Bogan, M. D.,

Assistant Superintendent.



